

Barnes' Talent Management System: A Quick Overview

Compensation and Management Development Committee - July 13, 2016

Confidential & Restricted Material

Our Culture

One Team, One Company, One Barnes.

"It's not just what we do, it's how we do it."

Our values define who we are; and our culture reflects how we work together to innovate, perform and achieve results

Barnes Values

Integrity • Respect • Collaboration • Empowerment • Determination





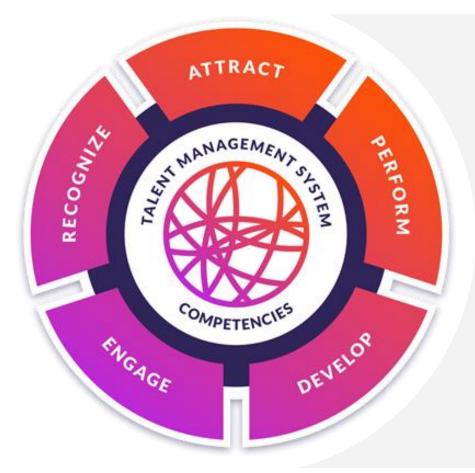


We are Stronger Together, Working as One Team, One Company, One Barnes



Our Integrated Talent Management System (TMS)





Key Principles

- Grounded in core values and aligned with our vision and strategy
- Facilitated by scalable, repeatable processes; measured and monitored
- Promotes employee empowerment and engagement
- Accelerates organizational change and effectiveness to drive business growth and performance





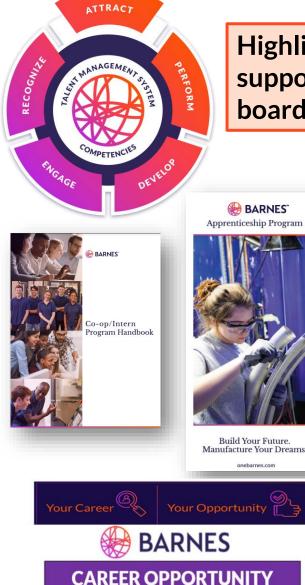






How TMS Supports and Benefits Our Employees ... Just a Few Highlights





Highlights HR processes and tools available to employees and management that supports and facilitates the planning and effective recruiting, hiring, and on-boarding of our employees.

- Barnes Competency Recruitment and Interview Guide (Global)
- **90-Day "On-Boarding"** Plan (Global)
- Apprenticeship "Manufacture Your Dreams" Programs (Global)
- Job Postings/Career Opportunities (Global)
- Employee Referral / Talent Ambassador Program (Global*)
- Internships and Co-ops (Global)
 - BarnesWORX[™] Community (US)



Employee Referral Program









Highlights HR processes and tools that help our employees fully utilize their skills and capabilities to perform at their best and contribute meaningfully to achieving the goals and objectives of the business.

- Barnes Competencies (Global)
- Annual Goals & Objectives Process (Global)
- Annual Performance Management & Review Process (Global)











Highlights HR programs, processes, and tools that support the development of our employees through ongoing training and awareness, assessments, career planning, and development and enrichment opportunities.

- Barnes University (Global)
- Global Talent Review Process (Global)
 - Individual Development Planning (IDP) Process (US)
- **Regional Leadership Conference (RLC)**
- Tuition Assistance & Reimbursement Program (Global*)
- Enterprise Leadership Development Program (Global)
- Job Posting & Career Opportunities (Global)
- ExPat and Short-term Assignments (Global)
- Barnes Mentoring Program (Global)



Enterprise Leadership Development Program



Individual Development





Highlights HR programs and tools that support employee engagement and involvement across the company and in the communities in which our employees work and live.

- Barnes Scholarship Program (Global)
- Employee Engagement Survey (Global)
- Global Community Outreach & Engagement (Global)
- Volunteer Action Award Program (US)
- Company Match Program (US)
- Work/Life & Employee Assistance Programs
 - TELUS Health (US)
 - *ICAS*(International)





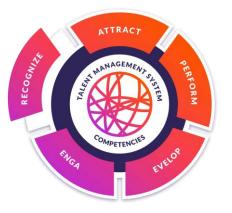




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BARNES







Aligned with our "pay-for-performance" philosophy, highlights HR processes and programs used to recognize and reward our employees and facilitate their ongoing engagement.

- **Barnes Annual Achievement Awards** (Global)
 - **BRAVO Reward & Recognition System** (Global)
- **Thomas O. Barnes Innovation Leadership Award** (Global - Eligibility is Grade Dependent)









Star Award

Spotlight Award







Providing robust processes and tools to facilitate and support the development, empowerment and engagement of our employees to unleash and reach their full potential.

